



Committee and Date

West Mercia Energy Joint
Committee

27th March 2026

Item

Public

RISK MANAGEMENT UPDATE

Responsible Officer Nigel Evans

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1. Summary

- 1.1 The Joint Committee annually reviews the WME Risk Management Strategy and at each meeting receive details regarding the key risks identified.

2. Recommendations

The Joint Committee are recommended to:

- 2.1 approve the WME Risk Management Strategy attached at Appendix A;
2.2 accept the position as set out in this report.

REPORT

3. Risk Assessment and Opportunities Appraisal

- 3.1 The recommendations contained in this report are compatible with the provisions of the Human Rights Act 1998.
- 3.2 There are no direct environmental, equalities or climate change consequences arising from this report.
- 3.3 Given the subject matter of this report, the assessment of risk forms a fundamental part of the risk strategy.

4. Financial Implications

4.1 The financial implications of each risk are considered when the impact of the risk is assessed.

5. Background

5.1 The current WME Risk Management Strategy was approved by the Joint Committee on 14th March 2025, as detailed in Appendix A. The WME management team has conducted their annual review of the Strategy document, and no changes are proposed.

5.2 The risk register is regularly monitored and is formally reviewed by WME management twice a year. The current risk register includes seventy-one highlighted risks.

5.3 The majority of the risks documented in the risk register are operational, with mitigating controls effectively reducing the impact of these risks to an acceptable level.

5.4 The Strategy requires the Joint Committee to review all medium and high risks at each meeting. The table below shows the one current medium risk and the one risk which has been downgraded since the last meeting.

Ref	Risk	Risk Owner	L	I	Rank	Rank Change
<i>Current Medium Risks</i>						
1	Breach of Capital at Risk levels above 10% of Review Point level (as a result of market spike)	Julie Wassall	1	5	Medium	No change
<i>Reduced risks</i>						
3	Loss of business due to central government initiative or regulatory change e.g. DfE supported energy for schools program	Nigel Evans	3	3	low	Reduced from Medium

L – likelihood of the risk I – impact of the risk

5.5 Due to positive engagement with the Department of Education over recent months, the impact of loss of business for the risk reference No. 2 has been reduced.

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

Joint Committee 14th March 2025 – Risk Management Update

Joint Committee 26th September 2025 – Risk Management Update

Member

Councillor P Stoddart of Herefordshire Council (Chair of the Joint Committee)

Appendices

Appendix A - WME Risk Management Strategy